

# CEPI Board Meeting, 21 June 2018

## Board members

### Independent

- Awa Marie Coll-Seck
- David Reddy
- Gagandeep Kang, *Vice Chair*
- Jane Halton, *Chair*
- Joanne Liu (Agenda Items 1-3)
- John Nkengasong
- Rajeev Venkayya

### Investor

- Ichiro Kurane, *Japan*
- Joachim Klein, *Germany*
- Tore Godal, *Norway*
- Trevor Mundel (Agenda Item 1 &2), *Bill and Melinda Gates Foundation, philanthropy seat*
- Samia Saad (Delegate from agenda item 3 onwards), *Bill and Melinda Gates Foundation, philanthropy seat*

## Non-voting members

- Richard Hatchett (CEO), *CEPI*
- Helen Rees, *Chair of SAC*
- Peggy Hamburg, *Chair of JCG*
- Peter Salama, *WHO* (Agenda Items 1-3)
- Tim Evans, *World Bank*

## Apologies

- Peter Piot (Independent Board member)

## Observers

### Investors council

- Lene Lothe, *Norway*
- Freya Hopper, *Wellcome Trust*
- Samia Saad, *Bill and Melinda Gates Foundation*
- Toru Kajiwara, *Japan*

### Others

- Charlie Weller, *Wellcome Trust*
- Daisuke Koga, *Japan*
- Kjetil Bordvik, *Norway*

## CEPI Secretariat

- Astrid Helgeland
- Carolyn Clark
- Dawn O'Connell
- Frederik Kristensen
- Gunnstein Norheim
- Joseph Simmonds-Issler
- Mads Høgholen
- Melanie Saville
- Nicole Lurie (agenda item 3 onwards)
- Per Etholm
- Rachel Grant
- Sabrina Kriegner

## **Item 1 – Opening and declarations of interests**

Jane Halton opened the meeting. No additional conflicts were declared.

Richard Hatchett gave a short update, highlighting:

- CFP1
  - 4 partnership agreements have been signed.
  - The remaining partnerships are expected to follow soon.
  - To date, through CFP1 negotiations, costs were reduced by \$76m compared to the submitted budgets.
- Recent Lassa, Nipah, and Ebola outbreaks demonstrate CEPI's important role.
- CEPI's access policy is being revised. The Board will receive a draft early July. A public comment period will follow, and the revised document will return to the Board in October for decision.
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## **Item 2 – Call for proposals 2 – platform technology**

Richard Hatchett presented the purpose of CFP2, the review process, and the proposed portfolio of 6 projects for decision.

*Key points raised in discussion:*

- Building capacity in areas where the pathogens are endemic is important for CEPI. However for CFP2, the overriding initial priority is technology demonstration and production of reliable data.
- CEPI's agreements are structured to allow termination at the end of each work package.
- Clear milestones will be needed for the agreements.
- The SAC and expert review committee identified issues that the Secretariat will need to address through its due diligence for each program.
- It will be important to conduct head to head comparisons when appropriate and possible.
- Some proposed partner will need oversight and guidance from the Secretariat. Several members of the Board expressed the sense that the Secretariat will likely require increased staffing if it is to provide adequate oversight of CEPI's growing portfolio of projects.

*Resolution:* The Board approved the proposed portfolio, and:

- *Requested* the Secretariat to initiate a due diligence and contract negotiation process for the funding of up to 6 partners.
- *Approved* the CEO to finalize partnership agreements.
- *Approved* the overall budget envelope, allowing for flexibility between allocations to individual partners.

In doing so, the Board:

- Requested the costs of the first work package/initial commitment.
- Noted the need for strong due diligence and milestones.
- Requested the Secretariat bring an item of its staffing model and needs to the October Board meeting and address any near-term needs through the Executive and Investment Committee.

## **Item 3 – Ebola**

Peter Salama and Joanne Liu gave an update of the current situation in the Democratic Republic of Congo, highlighting the response to this outbreak as a marked improvement in comparison to in 2014-2016, and noted CEPI's role in discussions. Joanne Liu noted that the weight of CEPI's voice in issues such as licensure should not be underestimated.

Peggy Hamburg presented recommendations from the Joint Coordination Group on CEPI's role in "finishing the job on Ebola". The JCG recommended two principal areas of activity:

1. Collecting data from human survivors to develop new correlates of protection to inform the development of animal models
2. Exploring options for developing sustainable manufacturing, procurement, and stockpile strategies for Ebola vaccines

#### *Resolutions*

1. Approval to proceed with work on correlates of protection and sustainable manufacturing.
2. Work with WHO, GAVI, and other partners to be clear on what value CEPI can add.
3. The Secretariat should report to the Board at the next meeting, discussing with the Executive and Investment Committee in advance of that as required.

### **Item 4 – Resource Mobilisation**

A short update was provided on the current status of resource mobilisation for CEPI, setting out current activities and prospects.

### **Item 5 – Role of Industry within CEPI**

A short discussion was held on engagement with industry as part of CEPI's activities and wider ecosystem. Thoughts were given on different options for collaboration, and the importance of industry engagement was stressed, as was that of other constituencies such as civil society.

### **Item 6 – Budget**

An outline of the current status of CEPI's budget and finances was provided in writing after the meeting.

### **Item 7 – Close**

*Resolution:* It was agreed the October meeting would be extended to two days to allow for in person committee meetings, and that an informal dinner would be held on the evening of Sunday 7 October for those available to join